|  |  |
| --- | --- |
| Preamble – Noel Pearson | 7 |
| Commissioner Williams’ message | 8 |
| About the FRC | 9 |
| FRC registry and decision-making functions | 13 |
| Non-financial performance outcomes | 26 |
| Community operations |  |
|  Aurukun | 39 |
|  Coen | 42 |
|  Doomadgee | 45 |
|  Hope Vale | 48 |
|  Mossman Gorge | 51 |
| Significant events and achievements | 54 |
| Challenges and outlook | 61 |
| Governance | 65 |
| Review of financial performance | 76 |
| Financial statements | 78 |
| Appendices |  |
|  Appendix A – Strategic Plan 2018-23 | 103 |
|  Appendix B – FRC Act’s alignment with ‘Our Way’ strategy | 104 |
|  Appendix C – Biographies of Commissioners and the Registrar | 106 |
|  Appendix D – Sittings calendar | 120 |
|  Appendix E – Compliance checklist | 122 |
|  Appendix F – Communities’ resident population | 124 |
| Glossary of terms | 125 |
| Contact details | 126 |